Scope  TBS Holdings + TBS Television	Units 96 96 96 96 96 96 96 96 96 96 96 96 96	FY2021  92.5  72.4  62.4  27.3  72.3  0.3  0.1  0.9  61.9  13.3  26.1  55.4  19.9  0.9  81.8  0	FY2022 100 72.6 68.5 34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1	FY2023	Target *1  100 97.4 64.5 29.1 58.7 0.3 or less 0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96 96 9	92.5 72.4 62.4 27.3 72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	100 72.6 68.5 34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0	30.7	100 97.4 64.5 29.1 58.7 0.3 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96 96 9	92.5 72.4 62.4 27.3 72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	100 72.6 68.5 34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0	30.7	100 97.4 64.5 29.1 58.7 0.3 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96 96 9	72.4 62.4 27.3 72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	72.6 68.5 34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0		97.4 64.5 29.1 58.7 0.3 or less 0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96 96	62.4 27.3 72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	68.5 34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		64.5 29.1 58.7 0.3 or less 0.9 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96 96	27.3 72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	34.2 74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0		29.1 58.7 0.3 or less 0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	% % % % % % % % % % % % % % % % % % %	72.3 0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	74.4 0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		58.7 0.3 or less 0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	96 96 96 96 96 96 96 96 96 96 96 96	0.3 0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8	0.1 0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		0.3 or less 0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	% % % % % % % % % % % % % % % % % % %	0.1 0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8 0	0.3 0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		0.1 or less 0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	% % % % % % % % % %	0.9 61.9 13.3 26.1 55.4 19.9 0.9 81.8 0	0.7 61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0		0.9 or less 63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	% % % % % % % % % % % % % % Whits	61.9 13.3 26.1 55.4 19.9 0.9 81.8 0	61.8 16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		63.5 or more 13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	% % % % % % % % %	13.3 26.1 55.4 19.9 0.9 81.8 0	16.5 33.4 67.8 36.7 27.1 0.6 75.0 0.1		13.3 or less 26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more
TBS Holdings + TBS Television	% % % % % %	26.1 55.4 19.9 0.9 81.8 0	33.4 67.8 36.7 27.1 0.6 75.0 0.1		26.1 or more 64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	% % % % % %	55.4 19.9 0.9 81.8 0	67.8 36.7 27.1 0.6 75.0 0.1		64 or more 26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	% % % % %	19.9 0.9 81.8 0	36.7 27.1 0.6 75.0 0.1		26.5 or less 15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television	% % % %	0.9 81.8 0	27.1 0.6 75.0 0.1		15.3 or less 0.4 or less 81.8 or more 0
TBS Holdings + TBS Television TBS Holdings + TBS Television TBS Holdings + TBS Television Scope	% % % Units	0.9 81.8 0	0.6 75.0 0.1		0.4 or less 81.8 or more 0
TBS Holdings + TBS Television TBS Holdings + TBS Television Scope	% % Units	81.8	75.0 0.1	EV2022	81.8 or more 0
TBS Holdings + TBS Television Scope	% Units	0	0.1	EV2022	0
Scope	Units			EVOCCO	
		EV2021	EV0000	EV2022	Townet
		EV2021	E)/0000	EVOCOS	Tarret
		EV2021	E\/0000	EVOCCO	Tanas
TRS Holdings + TRS Television			FY2022	FY2023	Target
	%	92.7	95.5		96 or more
TBS Holdings + TBS Television	%	11.3	11.2		11.3 or less
TBS Holdings + TBS Television	%	1.3	0.9		0.891
•					81 or more
TBS Holdings + TBS Television	%	0.1	0.1		0.07 or less
Coope	Lleite	EV2024	EV2022	EV2022	Tanat
	_			F 1 2023	Target
•		7.3	-		11
TBS Holdings + TBS Television					
TBS Holdings + TBS Television	%		2.39		
TBS Holdings + TBS Television	%		0.02		
		<b>5</b> 1/000:			
	-	FY2021	FY2022		Target
TBS Holdings + TBS Television	%			35.8	
TBS Holdings + TBS Television	%			42.7	
TBS Holdings + TBS Television	%			42.7	
	TBS Holdings + TBS Television TBS Holdings + TBS Television  Scope TBS Holdings + TBS Television  Scope TBS Holdings + TBS Television TBS Holdings + TBS Television	TBS Holdings + TBS Television TBS Holdings + TBS Television  Scope Units TBS Holdings + TBS Television  W  Scope Units  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %	TBS Holdings + TBS Television % 81.0 TBS Holdings + TBS Television % 0.1  Scope Units FY2021 TBS Holdings + TBS Television Days 7.3 TBS Holdings + TBS Television Hours TBS Holdings + TBS Television % TBS Holdings + TBS Television %  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %  TBS Holdings + TBS Television %	Scope	TBS Holdings + TBS Television   %   81.0   66.7     TBS Holdings + TBS Television   %   0.1   0.1     Scope

Item	Scope	Units	FY2021	FY2022	FY2023	Target
Turnover	TBS Holdings + TBS Television	%	1.78	2.33		1.78 or less
Absenteeism *2	TBS Holdings + TBS Television	Days	0.2	0.3		1 or less
Presenteeism *3	TBS Holdings + TBS Television	Points		70	78.2	70 or more
Work engagement (vigor, dedication, and absorption) *4	TBS Holdings + TBS Television	Points		3.6	3.6	3.6 or more
* 1 The target is the median. If TBS' target is higher than the median, then that target is used.						
*2 Calculated by dividing the total number of days of sickness benefits by the number of employees.						
*3 A situation where employees come to work but cannot perform their tasks fully due to health problems The results of a survey using absolute presenteeism on the Single-item Presenteeism Question (SPQ) F	-Y 2023, n=401					
4 Measured by incorporating the three questions on the ultrashort version of the Utrecht Work Engagemer	nt Scale FY 2023, n=401					